MANCHESTER UNIVERSITY NHS FOUNDATION TRUST

BOARD OF DIRECTORS

Report of:	Michael McCourt – Manchester Provider Board Chief Executive
Paper prepared by:	John Ashcroft – Programme Director, LCO
Date of paper:	14th December 2017
Subject:	Local Care Organisation
Purpose of Report:	Indicate which by ✓ • Information to note • Support ✓ • Resolution • Approval
Consideration of Risk against Key Priorities:	leading on the development and implementation of integrated care
Recommendations:	To note the contents of the report, including progress and key actions
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1) Purpose
The purpose of this paper is to provide an update on progress regarding the development of the Local Care Organisation (LCO). The BoD are asked to support the proposed approach to the development of the LCO business plan.

2) Partnering Agreement
A draft Partnering Agreement has been developed by all partners. This document will be a legally binding, ten-year agreement which will sit above and inform contracting agreements, predicated on the agreed scope of services for the LCO. There are a number of schedules that are due to be completed by early January 2018 prior to sign off by all partners. A key schedule will be the delegated authority framework which will demonstrate how the delegated authority of the LCO executive will be enacted in practice. It was agreed by the LCO Partnership Board that this would be produced by the LCO executive and shared for discussion with colleagues.

3) Target Operating Model & Mobilisation Plan
The day 1 Target Operating Model for the LCO has been developed to set out what the LCO will focus on from 1st April 2018. The LCO will:

i. Develop Integrated Neighbourhood Working
   - 12 INTs established with distributed leadership in Primary Care, working in MDTs, using trusted assessors to develop shared care plans for people in our priority cohorts, who should receive a coordinated approach to manage their circumstances;
   - alignment of Primary care supporting primary care resilience and integrated working
   - standardised approaches for service planning & delivery at the Locality & City level, ensuring a managed interface with the Single Hospital Service and GMMH.
   - population health integrated in our approach, demonstrated by our commitment to establish a new model of neighbourhood leadership utilising the strengths within the communities and neighbourhoods.

ii. Established the LCO organisation and management arrangements, ensuring the safe transfer and ongoing operation of the transferring services, informed by the procurement and due diligence processes.

iii. Full mobilisation of LCO transformation programmes (new models of care)

4) Financial plan
A draft financial plan has been developed focusing on addressing two key issues - the LCO's affordability in 2018-19 and financial viability over the first three years. To date, the development of the financial plan has been compromised by the lack of financial data that had been provided in response to the due diligence request by partners. There had been a recent improvement in the provision of information in recent days to more fully populate the financial plan. A financial working group has been established, with MFT represented, to meet weekly and progress this work.

5) Next steps
The LCO Partnership Board have agreed that an LCO business plan will be produced which will bring together the Partnering Agreement, Target Operating Model + Mobilisation Plan and Financial plan into a single, cohesive document. In terms of the LCO business plan it has been agreed that:

- it be circulated in draft form to partners w/c 15th January 2018;
- comments from partners to be received by c.o.p. 22nd January; and
- it would be circulated to all partners 29th January in order for the business plan to be submitted for consideration by MCC in terms of their budget setting process.

6) Recommendation
The Board of Directors are asked to support the development of the LCO business plan.