

MANCHESTER UNIVERSITY NHS FOUNDATION TRUST

BOARD OF DIRECTORS

Report of:	Michael McCourt – Manchester Provider Board Chief Executive
Paper prepared by:	Michael McCourt – Manchester Provider Board Chief Executive
Date of paper:	28 th February 2018
Subject:	Local Care Organisation
Purpose of Report:	<p>Indicate which by ✓</p> <ul style="list-style-type: none"> • Information to note • Support ✓ • Resolution • Approval
Consideration of Risk against Key Priorities:	Leading on the development and implementation of integrated care
Recommendations:	To note the contents of the report, including progress and key actions
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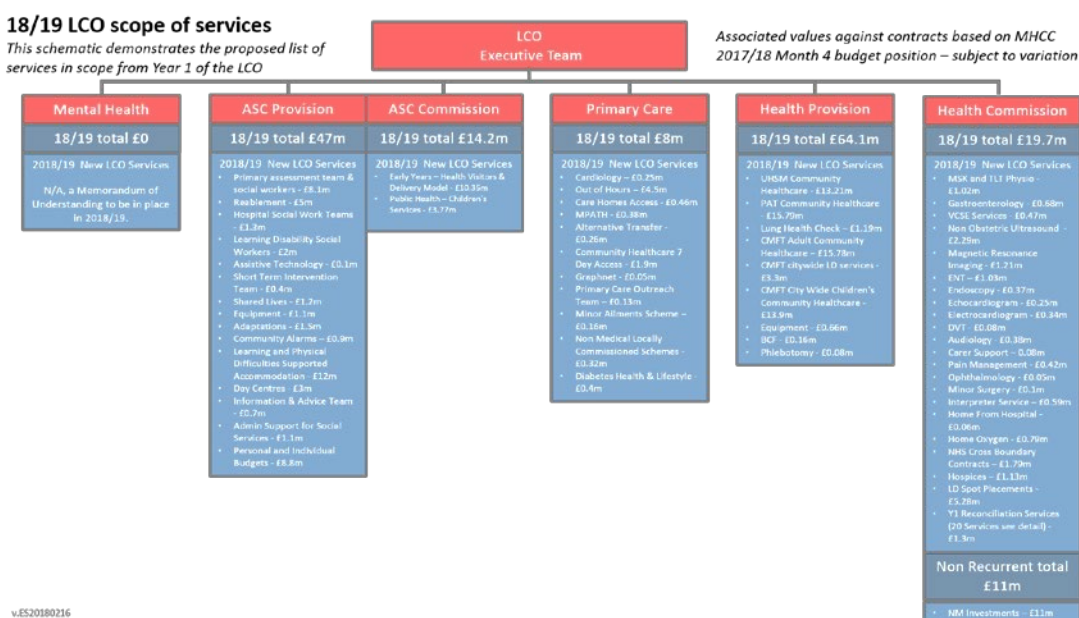
1. Purpose

The purpose of this paper is to provide an update on the progress regarding the development of the Manchester LCO.

2. April 2018 Go-Live

The Manchester LCO will go live in April 2018, leading the integration of out of hospital health and social care services in Manchester. The organisation has been established in a way that will enable it to lead the delivery of an agreed scope of services under their existing contractual arrangements across health and social care.

A summary of the services in scope of the Manchester LCO in 2018/19 has been provided below:



3. LCO Transaction

The Manchester LCO team are working collaboratively with Partner organisations to deliver a suite of documents which will assist with the operationalisation of the organisation from April 2018. Some of these will continue to be iterative during 2018/19 and will lay the foundations for a safe delivery of services and ensure that Partners are committed to the long term delivery of the LCO. These include:

Partnering Agreement – This is an agreement between the Partner organisations; Manchester University NHS Foundation Trust (MFT), Manchester City Council (MCC), Manchester Primary Care Partnership (MPCP) and Greater Manchester Mental Health NHS Foundation Trust (GMMH), which will act as the legal mechanism that binds the Partners to the delivery of the Manchester LCO along with Manchester Health and Care Commissioning (MHCC).

Business Plan – The 2018/19 LCO Business Plan contains updates across a range of products including a financial plan for 2018/19 and the Target Operating Model and Mobilisation Plan. A final version will be produced and available in March 2018.

Service Level Agreements – The Manchester LCO will have a range of service level agreements (SLAs) and Memorandum of Understanding (MoUs) with Partner organisations which will ensure the safe transition of services in April 2018. SLAs and MoUs will continue to be developed in 2018/19 to meet service needs.

4. New Models of Care

The Manchester LCO continue to manage the delivery and implement the new models of care across health and social care associated with the Greater Manchester Transformation Fund. Some of the schemes such as High Impact Primary Care are operational and are, with a full mobilisation and delivery plan established for all schemes in 2018/19.

The Manchester LCO has also established a Clinical Advisory Group (CAG) which has representation of clinicians across Primary and Secondary care, including GP's, Consultants, Public Health, Voluntary and Community Sector and Social Care. The group have agreed a suite of aligned clinical priorities will ensure the Manchester LCO oversees a clinically-led, safe transfer or redesign of services.

5. Neighbourhood Structures

The LCO Partnership Board approved the posts required in both the “transitional set-up” and the “future full operational” phases to support delivery of the Manchester LCO's target operating model for in-scope services. The structure covers operational management of in-scope ‘public-facing’ services and the minimum required corporate support for these in-scope services.

In order to implement the new neighbourhood structures there will be a period of consultation with staff who are currently in scope of the Manchester LCO. There will also be a recruitment process initiated with the aim to recruiting to the 12 new Integrated Neighbourhood Team (INT) Managers positions by July 2018 and priority posts.

6. North Manchester Community Services

A North Manchester Community Health Services Transfer Committee has been established with representation from MFT, Northern Care Alliance (NCA), MHCC and LCO. The purpose of the committee is to ensure safe and effective transfer of North Manchester Community Services. This committee's principal functions are to facilitate the transfer of contract on April 1st 2018, and the subsequent transfer of staff on July 1st 2018.

This transfer has been initiated by Manchester commissioners as part of the strategy to establish a Manchester Local Care Organisation. A report outlining the agreements to date and proposed actions to enact this transfer have been provided to the MFT and NCA boards respectively.

7. Next Steps

The key work streams over the coming period are as follows:

- To continue to progress with the establishment of the Manchester LCO including the completion of the Partnering Agreement, 2018/19 Business Plan and priority Service Level Agreements with Partner organisations;
- Further implement the new models of care across health and social care associated with the Greater Manchester Transformation Fund and work on the implantation of the clinical priorities set out by the newly formed Clinical Advisory Group with wide ranging clinical input;
- Progress with the work associated with developing the new neighbourhood structures with the staff who are in scope of the LCO and initiate the recruitment process for the Integrated Neighbourhood Manager positions; and
- Continue to progress with the work around the North Manchester Community Health Services with all key stakeholders, with the aim of contracts moving in April 2018 subject to relevant approvals.

8. Recommendations

The MFT Board of Directors are asked to note the contents of this paper.