

## COUNCIL OF GOVERNORS' MEETING

(HELD IN PUBLIC)

**WEDNESDAY, 20<sup>TH</sup> DECEMBER 2017**  
**AT 1.30 PM – 4.00 PM**  
**GROUND FLOOR MEETING ROOM,**  
**NOWGEN CENTRE, MRI**

### NOTES OF MEETING

<b>PRESENT:</b>	
Kathy Cowell	Presiding Chair – Group Chairman
<b>Governors – Public Constituency: -</b>	
Dr Syed Ali	Manchester
Ivy Ashworth-Crees	Rest of Greater Manchester
Jayne Bessant	Manchester
Stephen Caddick	Rest of Greater Manchester
Clifford Clinkard	Rest of Greater Manchester
Dave Edwards	Lead & Public Governor (Rest of Greater Manchester)
Janet Heron	Manchester
Dr Michael Kelly	Manchester
Karen Morris	Rest of Greater Manchester
Dr Anthony Nixon	Rest of England & Wales
Sue Rowlands	Manchester
Suzanne Russell	Manchester
Chris Templar	Eastern Cheshire
Christine Turner	Trafford
Andrew Whyte	Rest of England & Wales
<b>Governors – Staff Constituency: -</b>	
John Cooper	Nursing & Midwifery
Jacky Edwards	Nursing & Midwifery
Alix Joddrrell-Banks	Other Clinical
Rachel Koutsavakis	Non-Clinical & Support
Colin Owen	Non-Clinical & Support
Matthias Schmitt	Medical & Dental
Geraldine Thompson	Other Clinical

<b>Governors – Nominated Partner Organisations: -</b>	
Cllr Chris Boyes	Trafford Borough Council
Cllr Tracey Rawlins	Manchester City Council
Circle Steele	Manchester BME Network
<b>IN ATTENDANCE:</b>	
Professor Dame Susan Bailey	Group Non-Executive Director
Darren Banks	Group Executive Director of Strategy
Roger Barlow	Group Non-Executive Director
Julia Bridgewater	Group Chief Operating Officer
David Cain	Deputy Chairman of MFT Charitable Fundraising Board
Barry Clare	Group Deputy Chairman/Non-Executive Director
Sarah Corcoran	Director of Clinical Governance
Sir Michael Deegan	Group Chief Executive
Gill Heaton	Group Deputy Chief Executive
Alwyn Hughes	Director of Corporate Services/Trust Board Secretary
Margot Johnson	Group Executive Director of Workforce & OD
Professor Cheryl Lenney	Group Chief Nurse
Jane McCall	Group Non-Executive Director
Chris McLoughlin	Group Non-Executive Director
Silas Nicholls	Group Deputy Chief Executive
Miss Toli Onon	Group Joint Medical Director
Adrian Roberts	Group Chief Finance Officer
<b>NOTES PREPARED BY:</b>	
Donna Beddows	Foundation Trust Membership Manager
<b>Apologies</b>	
<b>Governors: -</b>	
Dr Faizan Ahmed	Nominated – Manchester Health & Care Commissioning
John Churchill	Public - Manchester
Dr Jenny Myers	Nominated – Manchester University
Jane Reader	Public - Trafford
Brooke Taylor	Nominated – Youth Forum
Graham Watkins	Nominated – Volunteer Services
<b>Directors: -</b>	
John Amaechi	Group Non-Executive Director
Dr Ivan Benett	Group Non-Executive Director
Peter Blythin	Programme Director – Single Hospital Service
Nic Gower	Group Non-Executive Director
Professor Robert Pearson	Group Joint Medical Director
Trevor Rees	Group Non-Executive Director
<b>Agenda Item 1: Welcome to the Inaugural Meeting of the MFT Council of Governors</b>	
<p>The Group Chairman (Kathy Cowell) opened the meeting by thanking all present for attending and welcomed Governors to MFT's inaugural Council of Governors' Meeting.</p>	

An overview was provided in relation to the inaugural meetings/training sessions held for Governors over recent weeks with excellent feedback being received by those that attended the recent Governor Role Training Session (provided by the External Facilitator, Ann Utley). Thanks and appreciation were forwarded to Governors for their commitment in attending these key meeting/sessions.

Attention was drawn to the Governors' Forward Planning Workshop scheduled for 24<sup>th</sup> January 2018 which would provide a further opportunity for Governors to share their views around future arrangements going forward.

The Group Chairman, invited Julia Bridgewater (Group Chief Operating Officer) to provide an overview of the Trust's response to the current Emergency and Urgent Care pressures (which was also witnessed in other Trusts in GM and nationally) along with targeted plans to meet the increased demand over the Christmas & New Year period. Particular attention was drawn to the Trust's ongoing collaborative working with a range of other partner organisations along with a focus on maintaining patient safety and quality of care.

Attention was also drawn to the ongoing recruitment and key appointments to the Group and Hospital leadership teams. It was agreed that the Council of Governors would receive an update at the next meeting in February 2018.

<b>Decision: The COOs report was noted.</b>	<b>Action by:</b>	<b>Date:</b>
<b>Update on the Appointments to the Group &amp; Hospital Leadership Teams to be made at the next meeting</b>	<b>Group Executive Director of Workforce &amp; OD</b>	<b>February 2018</b>

**Agenda Item 2: To receive apologies for absence and any 'Declarations of Interest'**

Governors: -  
 Dr Faizan Ahmed - Nominated Governor (Manchester Health & Care Commissioning)  
 John Churchill - Public Governor (Manchester)  
 Dr Jenny Myers - Nominated Governor (Manchester University)  
 Jane Reader - Public Governor (Trafford)  
 Brooke Taylor - Nominated Governor (Youth Forum)  
 Graham Watkins - Nominated Governor (Volunteer Services)

Directors: -  
 John Amaechi - Group Non-Executive Director  
 Dr Ivan Benett - Group Non-Executive Director  
 Peter Blythin - Programme Director – Single Hospital Service  
 Nic Gower - Group Non-Executive Director  
 Professor Robert Pearson - Group Joint Medical Director  
 Trevor Rees - Group Non-Executive Director

No declarations of interest were received.

<b>Decision: Noted</b>	<b>Action by: N/A</b>	<b>Date: N/A</b>
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### **Agenda Item 3: Overview of the Key Strategic Issues and Challenges within the NHS**

Darren Banks (Group Executive Director of Strategy), presented an overview of the key strategic issues and challenges within the NHS with key information being highlighted in relation to the 'national picture', 'Greater Manchester', 'Manchester', 'Trafford' and 'Manchester University NHS Foundation Trust'.

Thanks and appreciation were forwarded for the strategic overview provided to Governors with clarification being sought as to whether any additional financial resource was available to support the proposed changes going forward. In response, it was reported that the Greater Manchester Devolution Agreement did have devolved financial provisions available to support organisations with the Trust submitting a successful bid and securing additional monies to support the transformation programme.

Clarification was sought on the likely impact of the 'services strategy' e.g. who will be keeping services, who will gain services and who will be losing services, and specifically how seamless the process will be going forward. In response, it was noted that further work will be required to raise awareness and aid understanding of the transformational changes with recent successes being cited in relation to the Patient Benefits Case that was presented as part of the Single Hospital Service (Project 1) programme of work. Further information in relation to the Single Hospital Service (Project 2) programme of work would be incorporated into the programme for the forthcoming Governors' Forward Planning Workshop (24<sup>th</sup> January 2018).

Clarification was sought as to whether any compulsory or voluntary staff redundancies were anticipated going forward. In response, it was stated that it is not anticipated that redundancies will be made in relation to front-line staff with attention being drawn that the Trust benchmarks well, in relation to its corporate staff, in comparison to other organisations.

Reference was made to the on-going plans for North Manchester General Hospital (NMGH - part of Pennine Acute Hospitals NHS Trust) to join the Trust as part of the Single Hospital Service Programme (Project 2) and the current supporting role that Salford Royal NHS Foundation Trust (SRFT) is providing to Pennine Acute Hospitals NHS Trust (PAHT). Clarification was sought as to whether any other hospitals are anticipated to join the Trust going forward. In response, it was noted that SRFT currently holds an executive position in relation to PAHT with regulators supporting plans for NMGH to join MFT. It was also noted that other hospitals that currently form part of PAHT were likely to be managed by SRFT.

Clarification was sought as to whether it was anticipated that some services, specifically renal, would be 'privatised' going forward. In response, assurance was provided that the aim of the Trust was to continue to deliver quality services to patients. However, it was also noted that where appropriate, dialogue with the independent sector may be considered if it was felt it would be of direct benefit to patients e.g. as a means of innovating and improving services.

Assurance was sought that as part of the anticipated future service provision, that arrangements will be put in place to ensure that "young patients with invisible disabilities" do not have their care "blocked". In response, assurance was provided that any 'cases for change' would involve working through models of care which would include external assessment from voluntary, commissioner and provider organisations. Future service developments would also be focused upon ensuring benefits for patients/users and include patient/user involvement.

**Decision: Noted**

**Action by: N/A**

**Date: N/A**

#### **Agenda Item 4: Update on the overall Financial Position**

Adrian Roberts, Group Chief Finance Officer presented an update on the overall financial position with key information being highlighted in relation to financial stability in 2017/18 and responding to this challenge.

Clarification was sought as to whether £29m secured from the NHS Improvement Sustainability Funding was directly allocated to the Trust. In response, this funding does directly flow into the Trust (benefits MFT). Of note, this funding is dependent upon achieving the Trust's overall Financial Plan and is allocated on a quarterly basis (paid in instalments) with the Trust nearing completion of Quarter 3 with the final instalment being paid upon achievement of Quarter 4. Of note, funding instalments that have been already paid would not be 'lost' if Quarter 4 was not achieved.

Clarification was sought as to whether the previously cited increase in demand for healthcare services was felt to be attributable to lifestyle choices. In response, increases in demand are felt to be attributable to a range of factors with work progressing with Commissioners on the modes of healthcare delivery within out-of-hospital settings.

**Decision: Noted**

**Action by: n/a**

**Date: n/a**

#### **Agenda Item 5: Governors**

##### **5.1) Election Results for Public and Staff Governors (2017)**

Alwyn Hughes, Director of Corporate Services/Trust Secretary invited Governors to review the results following the recent Governor elections (November 2017) with newly elected in addition to newly nominated Governors, formally starting in office at the recent Special Members' Meeting (6<sup>th</sup> December 2017).

##### **5.2) Election Results of Lead Governor (2017)**

Alwyn Hughes, Director of Corporate Services/Trust Secretary informed Governors that following the recent Lead Governor Elections (December 2017), Dave Edwards, Public Governor (Greater Manchester) had been successfully elected by Governors into the Lead Governor role.

##### **5.3) Annual Plan and Quality Report – Next Steps**

###### *ANNUAL PLAN*

Darren Banks (Group Executive Director of Strategy), provided an overview of the Annual Planning process, highlighting that Governor involvement in the development of the Trust's Forward Plans will continue, as in previous years, and will be a key element of the forthcoming Governors' Annual Forward Planning Workshop (24<sup>th</sup> January 2018).

## QUALITY REPORT

Sarah Corcoran, Director of Clinical Governance presented an overview of the Quality Report process which also included Governor involvement in the identification of quality priorities in addition to identifying a quality metric for testing (to be chosen by Governors).

Of note, initial work will begin with Governors at the aforementioned Governors' Annual Forward Planning Workshop (24<sup>th</sup> January 2018).

**Decision: Noted**

**Action by: N/A**

**Date: N/A**

### **Agenda Item 6: Date and Time of Next Meeting**

*New 2018 Meeting Dates:*

***Wednesday, 16th May 2018 at 1.30pm – 4.00pm  
in the Nowgen Centre, Manchester Royal Infirmary***

***Tuesday, 17th July 2018 (time to be confirmed)  
in the Lecture Theatre Two, Education and Research Centre, Wythenshawe Hospital***

***Tuesday, 13th November 2018 at 1.30pm – 4.00pm  
in the Nowgen Centre, Manchester Royal Infirmary***

In keeping with the Trust's Constitution:

*Meetings of the Council of Governors shall be open to members of the public unless the presiding Chair decides otherwise in relation to all or part of the meeting for reasons of commercial confidentiality or on other proper grounds.*

Having regard to the confidential nature of business to be transacted as part of the Private Meeting (Parts 1 & 2) of the Council of Governors, Directors of the Board and Trust Officers/Members of the Public at this point retired from the meeting.

The Group Executive Director of Workforce & OD, the Director of Corporate Services/Trust Board Secretary and Foundation Trust Membership Manager remained for the entirety of the Private Meeting of the Council of Governors (Parts 1 & 2).

The Group Chairman retired from the Private Meeting Part 1 and then re-joined the Private Meeting for Part 2 only.