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Finally, NHS GM wishes to acknowledge and thank every member of staff at the trust who continue to uphold the NHS Constitutional values for their hard work, courage and dedication. The last 3 years has been challenging for staff of all disciplines who work to deliver care to the populations served. Those challenges and staff experiences are evident when we see the outputs from the NHS staff survey. Whilst NHC GM awaits the trust's Organisational Engagement Plan in response to the NHS staff survey, the trust have shared assurances in relation to staff health and wellbeing. This has included monthly health and wellbeing bulletins, Wellbeing Conversations, Wellbeing champions, Menopause Support, Reasonable Adjustments Toolkit, Neurodiversity Support and Advice, as well as the Mental Health First Aid Programme.

NHS GM commends the continued commitment to quality improvement and innovation of the trust alongside increased collaboration and partnership working with the Integrated Care System. The year ahead will provide further challenges, notably elective recovery and cancer wait times. NHS GM look forward to continuing to work in a collaborative partnership with the Trust to further improve the quality of care to our patients.

Greater Manchester Integrated Care Board Chief Executive