

## Council of Governors' Meeting (open to the public)

Date: Wednesday 18<sup>th</sup> February 2026

Time: 1.00pm – 3.35pm

Pre-Council of Governors' Session: 11.30am – 12.15pm (Governors only)

Governor/Trust Non-Executive Directors' Networking: 12.15pm – 12.45pm

Location: Nowgen Centre, Oxford Road Campus

### Agenda

|                                       | Item  | Purpose       | Lead  | Time   |
|---------------------------------------|---|---------------|---|--------|
| 1.                                    | <b>Apologies for absence &amp; confirmation of quoracy</b> (verbal)   | Meeting admin | Kathy Cowell<br>Trust Chair   | 1.00pm |
| 2.                                    | <b>Declaration of interest</b> (verbal)   | Meeting admin | Kathy Cowell<br>Trust Chair   | 1.00pm |
| 3.                                    | <b>Minutes of the previous meeting held in public</b> (19th November 2025)                                    | Meeting admin | Kathy Cowell<br>Trust Chair   | 1.05pm |
| 4.                                    | <b>Action Log</b>   | Discussion    | Kathy Cowell<br>Trust Chair   | 1.05pm |
| 5.                                    | <b>Matters Arising</b> (verbal)   | Discussion    | Kathy Cowell<br>Trust Chair   | 1.10pm |
| 6.                                    | <b>Trust Chair's Introduction</b> (verbal)  | Discussion    | Kathy Cowell<br>Trust Chair   | 1.15pm |
| 7.                                    | <b>Trust Chief Executive's overview</b>   | Discussion    | Darren Banks<br>Interim Deputy Trust<br>Chief Executive   | 1.20pm |
| 8.                                    | <b>MFT key updates:</b>   |               |   | 1.50pm |
|                                       | <b>8.1 Quality and Safety</b> <ul style="list-style-type: none"> <li>Key update</li> <li>Key risks</li> </ul> | Discussion    | Sohail Munshi,<br>Joint Chief Medical<br>Officer<br>and<br>Cheryl Casey,<br>Deputy Chief<br>Nursing Officer |        |
|                                       | <b>8.2 Performance</b> <ul style="list-style-type: none"> <li>Key update</li> <li>Key risks</li> </ul>        | Discussion    | Lisa Galligan-<br>Dawson,<br>Director of<br>Performance and<br>Planning                                     |        |
|                                       | <b>8.3 Workforce</b> <ul style="list-style-type: none"> <li>Key update</li> <li>Key risks</li> </ul>          | Discussion    | Meera Nair,<br>Chief People Officer   |        |
|                                       | <b>8.4 Finance</b> <ul style="list-style-type: none"> <li>Key update</li> <li>Key risks</li> </ul>            | Discussion    | Claire Wilson,<br>Chief Finance<br>Officer  |        |
| 9.                                    | <b>Board Committee reports</b> (verbal)   | Discussion    | Trust Non-Executive<br>Directors  | 2.50pm |
| <b>Council of Governors' business</b> |   |               |   |        |
| 10.                                   | <b>Lead Governor's report</b> (verbal)  | Discussion    | Ivan Benett<br>Lead Governor  | 3.20pm |
| 11.                                   | <b>Any Other Business</b> (verbal)  | Discussion    | All   | 3.25pm |

|   |                                    |               |                             |        |
|---|------------------------------------|---------------|-----------------------------|--------|
| 12.   | <b>Meeting Evaluation</b> (verbal) | Meeting admin | Kathy Cowell<br>Trust Chair | 3.30pm |
| <p><b>Date of next meeting:</b></p> <p><b>Remaining 2026 Council of Governors' Meeting dates:</b></p> <ul style="list-style-type: none"> <li>• <b>Wednesday 6th May 2026 at 1.00pm – 4.30pm (COG Pre-Meeting &amp; Governor/NED networking from 11.30am-12.45pm) Nowgen Centre, Oxford Road Campus</b></li> <li>• <b>Wednesday 29th July 2026 at 1.00pm – 4.30pm (COG Pre-Meeting &amp; Governor/NED networking from 11.30am-12.45pm) Nowgen Centre, Oxford Road Campus</b></li> <li>• <b>Wednesday 4th November 2026 at <u>1.30pm</u> – 5.00pm (COG Pre-Meeting &amp; Governor/NED networking from 11.30am-<u>1.15pm</u>) Nowgen Centre, Oxford Road Campus</b></li> </ul> <p><b>END OF THE 'PUBLIC' PART OF THE COUNCIL OF GOVERNORS' MEETING</b></p> <ul style="list-style-type: none"> <li>• Directors of the Board including Trust Non-Executive Directors (with the exception of the Trust Chair), supporting Trust Officers and members of the public will at this point retire from the meeting.</li> </ul> |                                    |               |                             |        |